

**Community Forum**

Private Bag 4999

Christchurch 8140

**Meeting notes for the meeting of the Community Forum****6 August 2015, 6pm****Cambridge Room, Canterbury Club, Christchurch**

<b>Present:</b>	Community Forum members: Richard Ballantyne, Betty Chapman, Weng Kei Chen, Maria Godinet-Watts, Ruth Jones, Tom McBrearty, Lesley Murdoch, Jocelyn Papprell, Faye Parfitt, John Peet, Patricia Siataga, Brian Vieceli, Rachel Vogan, Amanda Williams, Siong Sah (John) Wong, Darren Wright
<b>Apologies:</b>	Community Forum members: Leah Carr Gill Cox Martin Evans Emma Twaddell  Associate Minister for Canterbury Earthquake Recovery, Hon Nicky Wagner
<b>Absent:</b>	Phil Clearwater Wendy Gilchrist Deborah McCormick Trevor McIntyre
<b>Chair:</b>	Darren Wright
<b>In Attendance:</b>	Ivan Iafeta, General Manager, Residential Red Zone, CERA (first item only) Renee Smith, Manager, Recovery Lessons and Legacy, CERA (second item only) Elizabeth McNaughton, Executive Director, Canterbury Earthquake Recovery Lessons Learned, Department of Prime Minister and Cabinet (second item only) Jane Bryden, Senior Advisor, Recovery Lessons and Legacy Project, CERA (second item only) John O'Hagan, Development Director, CERA (third item only) Liam Nolan, Unit Manager, Anchor Projects, Christchurch City Council (third item only) Mike Scott, Manager (Acting), Ministerial and Executive Services, CERA s9(2)(a), Graduate Advisor, Ministerial and Executive Services, CERA

## Agenda

### A briefing on the direction from the Minister for Canterbury Earthquake Recovery to prepare a Recovery Plan for the future use of red zone land in Waimakariri District

Ivan Iafeta, CERA

#### Discussion:

1. Ivan Iafeta greeted the Forum, and noted that as of today, 6 August 2015, the process of making new Crown offers to owners of vacant, insured commercial and uninsured properties in the residential red zone is underway.
2. Ivan informed the Forum that he was keen to get any advice and feedback from Forum members regarding the proposed draft Direction to develop a Recovery Plan for residential red zone land in Waimakariri. Ivan noted the contents of the accompanying presentation (**Attachment A**).
3. He commented that initial zoning decisions for the Waimakariri district were completed earlier than in Christchurch. As such, the community in Waimakariri has been waiting some time for a decision on residential red zone land, and that the development of a Recovery Plan will provide certainty.
4. Ivan explained to the Forum that in July last year Cabinet agreed the Government's key priorities for the recovery of the residential red zone are:
  - That the Councils' preferred infrastructure requirements that would utilise red zone land are provided, and the Government is satisfied they are appropriately scoped and would integrate well with other potential future uses of the red zone;
  - to enable and encourage public participation in determining the future use of red zone areas;
  - to achieve a high amenity value; and
  - to leave open some options for future uses that might offer a financial return for the Crown.
5. He noted that the Waimakariri District Council (WDC) and Te Rūnanga o Ngai Tahu (TRoNT) have proposed options for the future use of the residential red zone in Waimakariri. He also noted the progress the Strategic Partners have so far made, including the "Canvas" public engagement process in 2014, and engaging Tonkin & Taylor to provide a high level assessment of the residential red zone land.
6. Ivan noted the work the Strategic Partners have undertaken has provided a good starting point to develop a draft Direction, and that the development of a Recovery Plan will provide an effective framework for making future use decisions. Ivan also noted that the work being undertaken to develop a draft Direction has been evolving quickly.
7. Ivan explained to the Forum that the draft Direction proposed the WDC as the responsible entity to develop a draft Recovery Plan through a collaborative multi-agency approach with CERA, TRoNT, and Environment Canterbury (ECan).
8. Ivan noted that the draft Direction proposes the geographic extent covers all land in the residential red zone in Waimakariri, including land that is not owned by the Crown.
9. Ivan noted the proposed key objectives are that decisions about the residential red zone will:
  - Promote the well-being of greater Christchurch communities;

- result in outcomes that are resilient and enduring;
- support economic development and growth;
- be affordable and consistent with the Government's commitment to principles of responsible fiscal management.

10. The Forum asked Ivan if all proposals in the Recovery Plan must achieve all the objectives above. Ivan replied that an 'on balance' approach will be necessary. The Forum stated that their interpretation of the above objectives is that potential ideas will have to meet all of these, but that small Community projects may not be able to do this, particularly in regards to economic development.
11. The Forum asked for clarity around the meaning of "we" in these decisions, and what parties will be developing these decisions. Ivan replied that the development of a draft Recovery Plan will be led by WDC, through a collaborative multi-agency approach with CERA, TRoNT, and ECan but a final decision will be made by the Minister for Canterbury Earthquake Recovery.
12. The Forum noted that the information Ivan had so far provided did not contain anything that acknowledges the dispossessed people who used to live on the residential red zone land. The Forum further noted that there appears to be no commitment to the involvement of these people.
13. The Forum suggested that there is a mismatch between the proposal to have resilient and enduring results, and also supporting economic development and growth. The Forum believed that the phrase 'sustainable growth' is an oxymoron.
14. Ivan noted that CERA aims to provide the Minister with a draft Direction for consideration during the week of 17 August 2015. He acknowledged the tight timeframe for the development of the Direction, and that the Strategic Partners and the Minister want to provide certainty regarding the Waimakariri residential red zone as soon as possible.
15. The Forum asked where the local marae and housing development will fit in a draft Recovery Plan. Ivan replied that local Rūnanga have put forward ideas about future use of residential red zone land in the Waimakariri, and further community consultation will be undertaken.
16. The Forum asked what the total area of the residential red zone in the Waimakariri is. Ivan replied 1 square kilometre.
17. The Forum asked if the contents of the presentation which they have been given will also be presented to the Minister. Ivan answered that it would form some of the content of the draft Direction.
18. The Forum asked Ivan what timeframe he was seeking feedback from the Forum on the contents of the draft Direction. Ivan replied that he would appreciate any feedback by Tuesday 11 August 2015, and will circulate a note to the Forum formally asking for feedback and providing further information.
19. The Forum noted their concern that the WDC may develop a great draft Recovery Plan, but was not sure how the Crown would support the WDC. Ivan replied that the Crown will be supporting WDC to develop the draft Recovery Plan, and contributing policy staff to assist WDC. He noted that the draft Recovery Plan may result in decisions regarding use, ownership, governance and funding, or may direct further actions to determine these.

20. The Forum suggested that instead of two engagement processes, there should be three. The third should be solely for former and current residents of residential red zone land.

**Decisions taken:**

- Ivan to circulate a note to the Community Forum inviting advice regarding matters to be included in a draft Direction to develop a Recovery Plan for the Waimakariri residential red zone.

**A briefing on CERA's Recovery Lessons and Legacy Project, including a proposal for Community Forum participation**

Renee Smith, CERA

Jane Bryden, CERA

Elizabeth McNaughton, DPMC

**Discussion:**

21. Renee explained to the Forum that six months ago CERA began looking at the value in developing a project to analyse the lessons and legacy of CERA. She explained that the first question they asked themselves was "why would we do this" and "who would we be doing it for".
22. The three key objectives for capturing the lessons and experiences from CERA's life were identified as:
- Help improve understanding of what happened, how it happened, and why it happened;
  - deliver a body of knowledge and practical guidance (e.g. tool-kit, case studies, check-lists);
  - help minimise the impact of future events.
23. Renee noted that initially it was overwhelming to conceive of such a project, and work out where to put their focus. She commented that CERA is a complex organisation with 29 programmes, and 137 projects.
24. She explained that research of other agencies' lessons and legacy work has been undertaken. From this process, they found 47 key examples from national and international agencies on a broad range of events (such as flooding, terrorism, other earthquakes, and novopay).
25. She noted that there is no evidence of consistent knowledge across the 47 examples. From analysing these examples, it became clear that:
- Globally we don't learn from these recovery legacies;
  - only a handful of the 47 examples undertook audience analysis;
  - there is a need for practical, usable case studies – not huge volumes of information or 200-600 paged 'shelf-warmer' reports.
26. Renee noted that it is important to ensure a strong audience analysis, and work out who is likely to need CERA's learnings, and what information the next group of people dealing with an event need.
27. Renee advised that the project will take into consideration that different readers will have different needs, for example, a policy person as opposed to an engineer. Tailored case studies and toolkits will be developed.

28. Renee noted the importance of a manageable scope and format for the project, and the need to identify what the project will focus on. She explained they have undertaken a prioritisation exercise to work out which work programmes in CERA should be focused on. She noted that CERA work programmes have been diverse and wide in scope, and CERA would need to ensure the forward use value is a paramount consideration in determining scope.
29. Renee informed the Forum the Lessons and Legacy Project work products will have to be delivered by April 2016. It is envisioned that in February 2016 a website with a digital narrative, timeline of key decisions, case studies and toolkit, will be delivered. In April 2016 an overarching legacy report will be finalised.
30. The Forum asked if there will be internal and external critique of the Project. Renee replied that was a key reason they were at the Forum and that the Project team wanted to discuss further on-going participation of Forum members. Renee noted that of the 47 examples they looked at, only a handful had been externally reviewed and that this had worked against the quality of that work. She told the Forum that CERA want to provide honest reflection
31. She noted that CERA, as a government organisation, will report to the Crown with the project outcomes and that recommendations may be included in this.
32. The Forum asked if they are using external advisors. Renee noted that in the 47 examples, some have used internal expertise and staff, while others have used external. CERA, however, will be using both. She explained that a cross section of CERA staff have been put on the Project team, in addition to various external advisors. The external advisors come from a range of different backgrounds, such as an oral historian and a sociologist. External advisors will concentrate in particular on interviews and workshops, and will be drafting the outcomes of these.
33. The Forum noted that a well-conceived record will still be important in 100 years.
34. The Forum asked how people in disasters will access such a record. Jane noted the importance of the Lessons and Legacy Project in preparedness for future events. She further noted that it was already clear that on-line availability of advice was better than long laborious documentation for many. She commented that no particular work product will ever be able to meet 100% of everyone's needs.
35. Elizabeth explained to the Forum that she had been involved in a variety of disaster recovery work in her career. She took her current role to assist in the creation of a Lessons and Legacy Project, because she has seen that every time a new disaster happens people start from scratch. She noted that so much can be gained from the Christchurch experience, and that it is vital to create a practical and accessible publication. She reiterated Renee's comments that globally speaking, people don't learn from disasters.
36. Elizabeth noted that the DPMC Project team is still in an embryonic stage of the work, and would like to acknowledge the Forum's wisdom.
37. Forum members said they are keen to be heavily involved in the project, and feel the Forum is well placed to feed into this process.
38. The Forum noted that already early stages of the recovery in Christchurch are being forgotten, such as the huge support the Government gave to businesses.
39. The Forum commented that history will shine differently on the recovery of Christchurch as

time goes on.

40. The Forum noted that political allegiances and political decisions have stymied elements and functions of the recovery.
41. The Forum requested that the Recovery Lessons and Legacy Team come back to the Forum with the scope of their project, and provide them with documentation.
42. Renee noted the importance of the Forum's work since early on in the Christchurch recovery. Jane noted that given the breadth of knowledge and experience within the Forum and the length of time the Forum had been involved in recovery issues, participation of the Forum in the Lessons and Legacy project would significantly enhance the Project outcomes.
43. Jane advised the Forum the project team will provide a written briefing to the Forum in the next week to form the basis for on-going discussion.

**Decisions taken:**

- Recovery Lessons and Legacy Team to provide the Forum with further documentation.

**An update on the Metro Sports Facility**

John O'Hagan, CERA

Liam Nolan, Christchurch City Council

**Discussion:**

44. John introduced himself to the Forum and advised that he is the CERA Development Director for the Metro Sports Facility. Liam Nolan noted he is the Manager for Anchor Projects at the Christchurch City Council (Council).
45. John explained to the Forum that CERA has been actively working over the last two years on developing the Metro Sports Facility. He noted that the location of Metro Sports was defined in the Christchurch Central Blueprint Plan, and that the Metro Sports Project Team has given careful consideration to how the facility will link with other Anchor Projects. It's location near Hagley Park is also important.
46. John noted it will be a large facility, and will take some time to build. He also said that the images in his presentation (**Attachment B**) of Metro Sports are indicative, and are not the final images representing how the facility will look.
47. He explained that the Project Team working on Metro Sports has been in regular contact with the team developing the nearby hospital building. This will ensure that both team's building timeframes will not hinder each other. John also noted that the Project Team is investigating the option of linking in to the district energy scheme for heating and cooling the Metro Sports Facility.
48. The Forum asked if there is going to be a new pool in the east of Christchurch. Liam replied that a pool will be built on the QEII site as a community facility. He noted that this will not be a replacement for the former QEII, as this is Metro Sports' role.
49. John explained to the Forum that the project scope for Metro Sports has been approved by Cabinet, and was signed-off on by the Council prior.
50. The Forum asked if the creation of the new commercial entity, Regenerate Christchurch, will



hinder the development of Metro Sports. John replied that it is likely the project could end up within Regenerate, but this will not affect the project progress.

51. John noted that the master plan for Metro Sports has been completed, and that the site is big enough for the facility.
52. The Forum asked if the business case for Metro Sports has been released. John replied that it is still commercially sensitive, particularly because they are still going through a procurement process. The Forum suggested that a business case may be more about utilisation than cost. John replied that cost is an important part of the business case. He noted that parts of business cases have been released for other Anchor Projects at suitable times.
53. The Forum asked if the full business case for Metro Sports will eventually be released. John indicated that it is unlikely.
54. The Forum asked why netball has been allocated nine courts, when netball sporting bodies had requested twelve. John replied that the Project Team is engaging with all stakeholders and that the reasons for such decisions will be discussed with these groups.
55. The Forum asked what the reasoning was behind giving netball nine courts. John explained that the Project Team engaged sport consultants, and that their analysis suggested providing seven netball courts. However, the Project Team felt that nine was a more suitable number. He noted that each court comes with a cost, and that these costs must be balanced within the project budget and weighed up against the benefits of providing facilities for other sporting codes. John further noted that there could be space for another two courts in the future if necessary.
56. The Forum noted that the announcements regarding the scope of Metro Sports are very positive. However, they believe there may be criticism regarding the secretive nature of the development. John replied the Project Team has been hamstrung with how much they have been able to disclose and engage with stakeholders. However, now that the scope of Metro Sports has been confirmed, they have been able to set up meetings and engage with stakeholders. John explained that stakeholder engagement is a priority for the Project Team.
57. The Forum noted their concern that because of tight budgeting Metro Sports may be built with limited space. John replied that Metro Sports will allow for future expansion.
58. The Forum asked if there will be any constraints due to the Council's finance issues. Liam replied there will be no constraints, as the cost sharing agreement between the Council and CERA for Metro Sports is explicit. He said that the Council share for Metro Sports had been clearly budgeted for.
59. John explained to the Forum that there will be two distinct areas to Metro Sports; a dry area, and an aquatic/leisure area.
60. The Forum asked if the netball courts will be able to be converted for basketball. John said yes.
61. John noted that the Metro Sports building will include a sports house (office area), which enables various sporting bodies to co-locate sharing resources and soft infrastructure.
62. The Forum asked if Metro Sports will be able to host the Commonwealth Games. John replied that Metro Sports, as outlined in the master plan, would not be able to host a

Commonwealth Games event, but has the flexibility to be scaled up to accommodate this if needed, at additional cost. The facility will be able to host large local and national events. The Project Team is looking at the number of seats the facility will have, and the potential to adjust seating by scaling up and down for larger one-off events.

63. John informed the Forum that High Performance Sport New Zealand will move their Christchurch facilities to Metro Sports.
64. The Forum asked if the pool will be able to be used for kayaking. John said yes, and that there will be adjustable flooring.
65. Liam noted to the Forum that once Metro Sports is open for business it will be run by the Council.
66. The Forum asked if Metro Sports will have natural lighting. John replied yes, and that the design for Metro Sports will have a focus on energy efficiency.
67. The Forum asked what streets Metro Sports will be on. John replied it will sit between St Asaph Street, Antigua Street, Moorhouse Avenue and Stewart Street. John noted there will be multiple entrances to the facility.
68. The Forum noted that Metro Sports will be quite far away from the Bus Interchange. John replied that there will be a Super Stop placed outside the hospital.
69. The Forum asked if there will be solar panelling on Metro Sports. John replied that designers will investigate those sorts of options.
70. The Forum noted that the type of glass used to allow natural lighting for Metro Sports should be carefully considered, as glare from too much glass can be an issue. John further noted that there will be a lot of work to be done in the design space.
71. John explained to the Forum that construction will commence in March 2017, and that the staged completion of dry facilities will be in 2019, and Metro Sports will be fully complete and operational in 2020.
72. The Forum asked if anything can be done to make the building process progress faster. John noted that Metro Sports is a big ticket facility, and building it will need to be done carefully. The Forum noted that the Beijing Olympic facility was completed in two years. However, it is important to note that several years of planning for the Beijing Olympic stadium preceded its construction. John noted that the construction for Metro Sports will be of a similar timeframe, and that he is comfortable with this. The construction programme has been developed by external consultants and has been peer reviewed.
73. Liam noted that it is important the front end of the project (such as tender and procurement) is overseen by the Crown.
74. The Forum asked when the Council and CERA will go to the community for engagement. John said they will go to the community before the design is complete. The community engagement process will be carried out together by CERA and the Council.
75. The Forum noted that they are pleased with the Metro Sports announcement. They also commented that while QEII was a great facility, the Metro Sports is enhanced.
76. The Forum noted that accessibility is important. John replied that disability groups are important stakeholders and will be engaged with.



77. Some of the Forum felt that 'Metro Sports' is a mechanical sounding name, and does not have any element of 'fun'. The Forum also noted that QEII was not a particularly great name. Other members of the Forum felt that people will lose interest if there is a name change.

78. The Forum wishes to congratulate the Minister for Canterbury Earthquake Recovery on the enhancements to the Metro Sports Facility, and the engagement between the Government and the Council on the project. The Forum also encourages the Minister to release as much of the business case as possible. Furthermore, the Forum congratulates CERA and the Council on their stakeholder communication.

<b>Meeting closed:</b>	8.00pm
<b>Next meeting:</b>	20 August 2015

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**Attachment A**  
**Future Use of the Red Zone in Waimakariri**

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# Future Use of the Red Zone in Waimakariri

Community Forum 6 August 2015



New Zealand Government



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## Purpose

### SOCIAL RECOVERY

- Background and summary so far
- CERA is seeking the Community Forum's advice on the draft Direction to develop a Recovery Plan for Waimakariri red zone
- We would like your views on:
  - Responsible entity
  - Geographic extent
  - Objectives
  - Public consultation



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## Progress to date

### SOCIAL RECOVERY

- Cabinet's key priorities:
  - Accommodation for infrastructure requirements of both Councils
  - Public participation
  - High amenity value
  - Potential to offer a financial return to the Crown
- Working with the strategic partners we have:
  - WDC – preliminary information on necessary infrastructure in red zone and roading alignments
  - WDC and Ngāi Tahu – proposed options for future use of red zone
  - CANVAS – public engagement in 2014
  - Tonkin & Taylor analysis and Technical Advisory Panel report



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## What does that mean for future use?

### SOCIAL RECOVERY

- A Recovery Plan for future use work is necessary
- The work done in Waimakariri to date provides a solid starting point for a Recovery Plan
- The Recovery Plan process will provide an effective framework for making future use decisions
- CERA has been working with the strategic partners to develop a draft Direction for a Recovery Plan
- We would like your views on some key aspects of the draft Direction



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## Responsible entity

### SOCIAL RECOVERY

- We propose Waimakariri District Council as the responsible entity in collaboration with CERA, Environment Canterbury and Te Rūnanga o Ngāi Tahu
- *What do you think?*



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## Geographic extent

### SOCIAL RECOVERY

- We propose the geographic extent covers
  - All land in the residential red zone, including land that is not owned by the Crown
  - Land owned by the Crown, Waimakariri District Council or other public entities or persons in the immediate surroundings of the red zone (with the agreement of the land owner). This will include parks and other similar properties
- *What do you think?*



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## Objectives

### SOCIAL RECOVERY

- We propose including objectives to guide decision making in the Direction:
  - Decisions about the residential red zone promote the well-being of greater Christchurch communities
  - Decisions about the residential red zone should result in outcomes that are resilient and enduring
  - Decisions about the residential red zone support economic development and growth
  - Decisions about the residential red zone should be affordable and consistent with the Government's commitment to principles of responsible fiscal management



- *What do you think?*

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## Public engagement

### SOCIAL RECOVERY

- At this stage we propose two rounds of public engagement
- *What do you think?*



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## Next steps

### SOCIAL RECOVERY

- CERA is working closely with WDC on resourcing to enable the development of the draft Recovery Plan
- CERA and WDC are working to confirm the timeframe for completion
- CERA will provide your feedback to the Minister
- CERA aims to provide the Minister with a draft Direction for consideration on 17 August



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Christchurch Central  
Development Unit  
*Te Upū Whakahiato*

# Metro Sports Facility

Community Forum Update  
6 August 2015



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Canterbury Earthquake  
Recovery Authority  
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## Briefing outline

- Project status
- Approved facility scope
- Master planning
- Timelines & next steps



Metro Sports Facility site



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## Project 'recap' – project interface

### Interface with network of facilities and projects



## Project status

- Project scope and funding approved by Cabinet
- Project scope signed-off by Council
- Project timeline confirmed
- Master plan completed

# Master Plan



## Approved facility scope – aquatics

### Approved

- 79 metre competition pool
  - 1,000 spectator seats
  - movable bulkheads & large movable floor
- Competitive diving (10m tower & 'dry dive' training)
- Leisure pools including:
  - toddlers and babies pools
  - spray park, water toys & two feature hydro slides
- Learn to swim pool
- Warm water pool
- 'Hot zone' – spa pools, hot pools, sauna, steam room
- Water multi-sensory centre
- Ancillary facilities
- VIP, marshalling and competition control

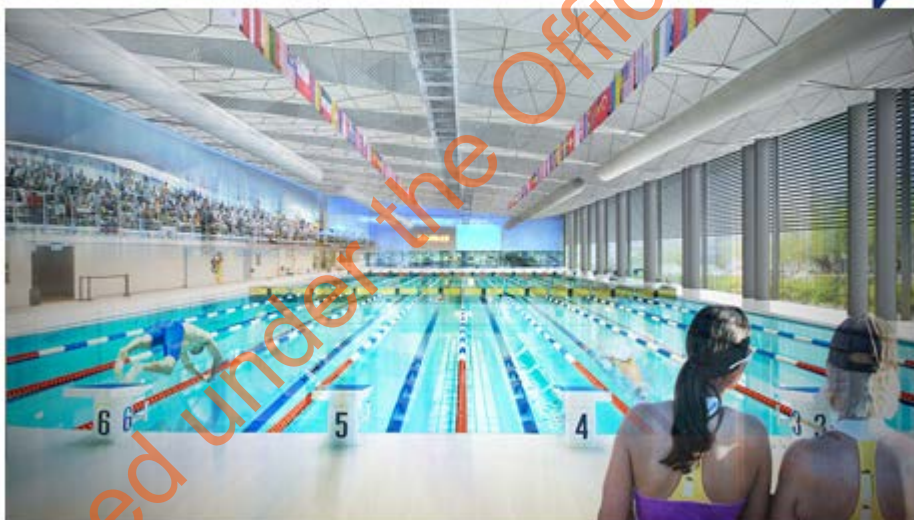




Master plan image – aquatics



Master plan image – aquatics



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## Approved facility scope – ‘dry sports’

### Approved

#### ➤ 9 indoor courts (2,500 retractable spectator seats)

- Possible 6 court community stadium and 3 court events stadium (with retractable seating)
- Future expansion in court numbers allowed for in the Master Plan.



#### ➤ High Performance Centre

#### ➤ Fitness centre, studios & wellness centre

- Gym/weights facility - 795m<sup>2</sup>
- 5 Group fitness rooms / multi-purpose rooms
- Wellness centre (with massage & relaxation areas)

## Approved facility scope – ‘dry sports’

### Approved

#### ➤ Movement centre for dance

- Four flat floor studio spaces
- Flexible design to accommodate a performance space

#### ➤ Sports house (1,050m<sup>2</sup> office space)

- Provides for Sport Canterbury space requirements

#### ➤ Sports health facilities/consulting rooms - 250m<sup>2</sup>

#### ➤ Outdoor recreation zones (eg. Half court basketball)

#### ➤ Childcare

#### ➤ Cafe and retail areas

#### ➤ VIP / marshalling

Draft master plan image – 'dry sports'

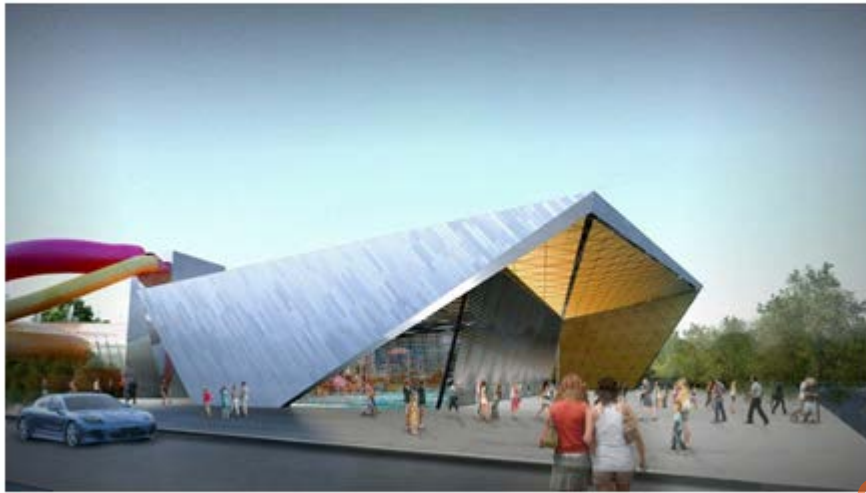


Draft Master Plan – Architect's Impression



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## Draft Master Plan – Architect's Impression



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## Next steps & key milestone dates

Key project milestones	Date
Cabinet approval	August 2015
Procurement of advisors (documents released)	August / September 2015
Stakeholder engagement/technical briefing inputs	August 2015 to February 2016
Registration of Interest for contractor released	November 2015
Request for Proposal for contractor released	March 2016
Selection of Preferred contractor	June 2016
Construction commencement	March 2017
Staged completion of dry facilities	2019
Facility fully complete and operational	2020

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